

VENUE	NAME	NAT.
2015		
HLE September 2015	<p>(23 experts)</p> <p>Mr. Pedro Flores Urbano, Director of FIIAPP (International and Iberoamerican Foundation for Administration and Public Policies)</p> <p>Mr. Agustin Antonio Fernandez Fernandez International and Iberoamerican Foundation for Administration and Public Policies - FIIAPP</p> <p>Mr. TOMAS BURGOS GALLEG0, Secretary of State of Social Security, Ministry of Employment and Social Security - MEySS,</p> <p>Mr. PILAR MADRID YAGÜE, Head of Cabinet of Secretary of State of Social Security, Ministry of Employment and Social Security - MEySS</p> <p>Ms. TERESA QUÍLEZ FÉLEZ, Deputy Director General Financial Planning and Economic Analysis Social Security, Ministry of Employment and Social Security - MEySS</p> <p>Ms. Lucia Ortiz Sanz, Subdirector of International Social and Labour Relations, Ministry of Employment and Social Security - MEySS</p> <p>Mr. César Antón Beltrán, Managing Director Of Imsero, Imsero</p> <p>---</p> <p>Mr. CHOLLET Thomas, Deputy General Manager - Director of Operations, Expertise France</p> <p>Mr. DE L'ESPINAY Laurent, Michael, Project Manager, Expertise France</p> <p>---</p> <p>Mr. Tito Boeri, President, INPS</p> <p>Mr. Gabriele Uselli, Head of Individual Account Department, INPS</p> <p>Mr. Luca Sabatini, Managing Director, INPS</p> <p>Mr. Edmondo Salinaro, Manager of Directorate Central Assistance and Invalidity, INPS</p> <p>Mr. Angelo Fabio Marano, Director General of the Italian Ministry of Labor and Social Policies, Italian Ministry of Labor and Social Policies</p> <p>---</p> <p>Mr. Pavel Janeček, Head of International Cooperation Unit, Ministry of Labour and Social Affairs</p> <p>---</p> <p>Ms Daniela Moroşanu, Deputy Secretary General, Ministry of Labor, Family, Social Protection and Elderly, Romania</p>	<p>ES</p> <p>FR</p> <p>IT</p> <p>CZ</p> <p>RO</p>

	<p>Ms Olivia Rusandu, Public Manager, Social Services Directorate, Ministry of Labor, Family, Social Protection and Elderly, Romania</p> <p>---</p> <p>Mr. Marek Bucior, Deputy Minister, Poland Ministry of Labour and Social Policy</p> <p>Ms. Monika Szostak, Director of International Cooperation Department, Poland Ministry of Labour and Social Policy</p> <p>Ms. Zofia Czepulis-Rutkowska, PhD, Senior Researcher, Institute of Labour and Social Studies in Warsaw</p> <p>Mr. Marcin Adamczyk Deputy Director, National Agricultural Advisory Centre, Poland</p> <p>---</p> <p>Mr. Koen Vleminckx, Director Research and International Cooperation, Federal Public Service Social Security</p> <p>Mr. Michiel Lucia Guido Joost Van Der Heyden, Policy Officer International Relations / Project Leader EU-CHINA SPRP, Federal Public Services Social Security - FPS Social Security</p> <p>Ms. MARZENA BREZA, C3RE</p>	<p>PL</p> <p>BE</p> <p>PL</p>	
Mission to Beijing December 2015	<p>(2 experts)</p> <p>Ms. Lacramioara Corches, Phd, National Agency for Payments and Social Inspection, deputy general director, Ministry of Labour, Family and Social Protection and Elderly</p> <p>Ms. Monika Gabanyi, PhD, Freelance Consultant</p>	<p>RO</p> <p>DE</p>	
2016			
1 st C3 Workshop, Mission to Beijing, March 2016	<p>(3 experts)</p> <p>Ms. Jadwiga Pauli</p> <p>Mr. Mel Cousins</p> <p>Mr. Davor Dominkus</p>	<p>PL</p> <p>IE</p> <p>SI</p>	
ROMANIA	<p>3-countries study visit on June 2016</p>	<p>(10 experts)</p> <p>Ms. Elena Dobre, Head of Social Services Directorate</p> <p>Ms. Adriana Vlad, European Affairs Advisor, Social Policy Directorate</p> <p>Mr. Alexandru Alexe, Public Manager, Social Policy Directorate</p> <p>Ms. Olivia Rusandu, Public Manager, Social Services Directorate</p> <p>Ms. Ivona Batali, Director General</p> <p>Ms. Lăcrămioara Corcheș, Director General</p> <p>Ms. Mihaela Duiculescu, Director</p> <p>Ms. Cristina Cuculaș, Head of Unit, National Agency for Child Protection and Adoption</p> <p>Ms. Cristina Grozavu, Public Manager, National Agency for the Protection of People with Disabilities</p> <p>Mr. Petrică Gavrilă, Senior Advisor, National Agency for Employment</p>	<p>RO</p>

CZECH REPUBLIC		<p>(11 experts)</p> <p>Ms. Zuzana Jentschke Stocklová, Deputy Minister Ms. Hana Zelenková, Unit for Strategy of Non-Contributory Social Benefit Schemes Ms. Dana Hacaperková, Unit for Strategy of Non-Contributory Social Benefit Schemes Ms. Veronika Burešová, Unit for Social Services Strategy Mr. Pavel Janeček, Head of International Cooperation Unit, Ministry of Labour and Social Affairs Ms. Kateřina Sadílková, Director-General Mr. Viktor Najmon, Head of Department for Director-General's Office Mr. Jan Karmazín, Head of Employment Department Ms. Zdeňka Cibulková, Head of Social Affairs Department Mr. Miloslav Plaňanský, Director of Contact Centre for Prague-West Ms. Jana Zemanová, Deputy Director of Contact Centre for Prague-East</p>	CZ
POLAND		<p>(13 experts)</p> <p>Mr. Michał Guć, Deputy Mayor of Gdynia Ms. Katarzyna Stec, Deputy Director of Gdynia Social Assistance Centre Ms. Magdalena Kowalczyś, Deputy Director of the Nursery Home in Sopot Izabella Filińska, Head of Medicine and Rehabilitation Unit, Nursery Home in Sopot / Ms. Renata Szczęch, Deputy Minister of Family, Labour and Social Policy responsible for international affairs / Ms. Monika Szostak, Director of the International Cooperation Department Ms. Marzena Bartosiewicz, Deputy Director of the Social Assistance Department Mr. Piotr Kontkiewicz, Deputy Director of the Department of Public Benefit / Ms. Anna Prekurat, Chief Expert in the Social Assistance Department Ms. Iwona Matysiak, Chief Expert in the Social Assistance Department Mr. Jakub Borkowski, senior specialist in the Department of Senior Policy Mr. Jan Karpowicz, Senior specialist in the Department of Public Benefit Ms. Aleksandra Krugły, Department of Public Benefit</p>	PL
Local visit to Jilin province July 2016	Ms. Marzena Breza, C3RE		PL

3 rd Panel Discussion on governance; policy implementation; monitoring and evaluation Sep. 2016 (MoCA)	(3 experts) Mr. Davor Dominkus Ms. Lacramioara Corches Mr. Mel Cousin	SI RO IE	
An ad-hoc seminar meeting on the social assistance arrangements, in the view of the IT support, Sep. 2016 (Center of Monitoring and Verification for Low Income Families, MoCA)	(3 experts) Mr. Davor Dominkus Ms. Lacramioara Corches Mr. Mel Cousin	SI RO IE	
China RE / LOCAL STUDY VISITS (Jilin Province - July 2016 & Qinghai Province – October 2016)	Ms. MARZENA BREZA, C3RE	PL	
2 nd C3 Workshop Dec 2016 (MoCA)	(3 experts) Mr. Adrianos Texas Ms. Josee Goris Mr. Jean-Yves Hocquet	GR BE FR	
2017			
ITALY	MoCA ministerial visit to Italy (May 2017)	(10 experts) Hon. Franca Biondelli - Italian Under-Secretary of State of Labour and Social Policies, Mr. P. Onelli, General Secretary, Mr. R. Tangorra, Director General for Social Inclusion and Social Policies, Mr. A. Lombardi, Director General for the Third Sector and Social Responsibility, Mr. A. Trambajolo, Diplomatic Counsellor of the Minister of Labour and Social Policies Mr. Tito Boeri, President of INPS Ms. M.G. Sampietro, INPS Prof. M. Piccioni, INPS Mr. Rocco Lauria, INPS Ms. Rita Visini, Regione Lazio Assessor for social policies,	IT
FRANCE	MoCA training in France (June 2017)	(32 experts and practisiones) Frédéric Sansier, Head of Employment and Social Protection Department at Expertise France (Expertise France) Xavier Coyer, Social Protection expert: Introduction to the French Social Protection system (Expertise France) Ministry of Social Affairs and Health:	FR

		<p>Pauline Berne, minimum social benefits Department Pascal Froudiere Victoire Perrine National Family Allowances Fund Autonomy Solidarity Fund (CNAF): Frédérique Leprince, Deputy director International and European relations and Cooperation NGO Caritas France- Let's weave solidarity Network Catherine Portes, Director: Caroline Markowsky, Deputy director of Secours Populaire Abdelsem Ghazi, Secretary General of the Paris federation Pervenche Beres, French Member of European Parliament Anne Sander, French Member of the Commission for Employment and Social Affairs Department Social Assistance Office – Bas-Rhin: Danielle Diligent, advisor at the local level and president of the Employment, Inclusion, Accommodation Michael Niess, director and Ms. Valérie Quiet, deputy director: overview of local policies in the field of Employment and Inclusion Public Employment Agency Strasbourg- Haute-pierre: Philippe Wolting Nathalie Bisch, Local Family Allowances Fund (CAF) Bas-Rhin Mr. Buisson, President Mr. François, Director Mr. Egele, Social action Director Ms. Karine Auguy, Deputy Director, Beneficiaries' services Ms. Bourgeois, Head of social intervention Mrs Lucas Project officer, Acces to accommodation and Poverty School of Social Work in Strasbourg (ESTES- Strasbourg) 4 experts names not provided; Obernai Social action Center: Mr. Buisson, CAF President Mr. François, CAF Director Mr. Egele, CAF Social action Director Ms. Karine Auguy, Deputy Director, Beneficiaries' services Council of Europe - Department of Social Cohesion and Diversity: Régis Brillat, Head of the Department of the European Social Charter Annachiara Cerri and Ms. Sheila Hirschinger from the Department of the European Social Charter Mihai Magheru, EU expert</p>	EU
ROMANIA	2-countries study visit (September 2017)	<p>(11 experts) Ms. Daniela Morosanu, Deputy Secretary-General Ms. Adriana Vlad, European Affairs Advisor, Directorate for policies for social benefits Ms. Gabriela Neculiu, Counsellor, Directorate for policies for social services Ms. Ana-Maria Rădoi, Counsellor, Directorate for policies for social benefits</p>	RO

		<p>Ms. Cristina Grozavu, Public manager, Directorate for policies for social benefits</p> <p>National Agency for Payments and Social Inspection: Ms. Lăcrămioara Corcheș, Director General Ms. Mihaela Duiculescu, Director Mr. Nicolae Drăgănescu, IT expert</p> <p>AJPIS Prahova: Mr. Narcis Toboc, Executive Director AJPIS Prahova Mr. Viorel Calin, General Director - General Directorate for Social Assistance and Child Protection (DGASPC) Prahova Ms. Mihaela Sindila, Deputy General Director General Directorate for Social Assistance and Child Protection (DGASPC) Prahova Dr. Ionescu Gabriela, Director of Care and Assistance Center for Adult Persons with Disabilities MISLEA</p>	
POLAND		<p>(11 experts)</p> <p>Ministry of Family, Labour and Social Policy: Ms. Monika Szostak, Director of the International Cooperation Department Ms. Agata Tomasiak, Senior specialist, International Cooperation Department Mr. Marcin Pietruszka, Chief of Unit, International Cooperation Department Ms. Ewa Wiater, Senior specialist, Office of the Government Plenipotentiary for Disabled People Ms. Katarzyna Duszczyk, Chief expert, Office of the Government Plenipotentiary for Disabled People Mr. Marcin Chrapek, Chief of Unit, Social Assistance and Integration Department Ms. Ewa Chylek, Chief expert, Social Assistance and Integration Department Department of Family Policy 2 experts Social Assistance Office Warszawa – Praga Poludnie Ms Zuzanna Grabusinska – Director of the Social Assistance Office Warszawa – Praga Poludnie Otwarte Drzwi/'Open doors' Ass Ms. Anna Machalica-Pultorak, Honorary Chairman of the Otwarte Drzwi Association</p>	PL
Mission to Beijing, Nov. 2017		<p>(6 experts)</p> <p>Mr. Heinz-Dietrich Steinmeyer Ms. Katharina Hackstein Mr. Van Geert som Julien Mr. HOCQUET Jean-Yves Mr. Stéphane Pacaud Ms. Lacramioara Corches</p>	DE DE BE FR FR RO
Italy	2-countries study visit (December 2017)	<p>(9 experts)</p> <p>Department for Income support benefits and ISEE, National Social Insurance Agency - INPS Mr. Massimo Antichi, Project Leader – National Social Insurance Agency Mr. Roberto Bianco, Head of department for measures against poverty</p>	IT

		<p>Mr. Alessandro Longhi, department for ISEE and “Casellario dell’Assistenza”</p> <p>Ms. Gianluca Tomasello, ISEE Department</p> <p>Ms. Adriana Ciampa, Department of ISEE and Social benefits and services – Ministry of Labour and Social Policies</p> <p>Ms. Maila Mancinelli, Department of Technology and information systems</p> <p>Ms. Carla Antonucci– Department for Social Inclusion - Ministry of Labour and Social Policies</p> <p>Ms. Isabella Pioli, Head of department for family and motherhood allowances</p>	
Belgium		<p>(16 experts)</p> <p>Federal Public Service Social Security</p> <p>Mr. Koen Vleminckx, Director Research and International Cooperation, Federal Public Service Social Security</p> <p>Ms. Françoise Tomasetti, Project leader, Crossroadsbank for Social Security</p> <p>Ms. Eefje Vanhullebusch, Head of department Social services, local center for public welfare of Ghent</p> <p>Ms. Geert Roggeman, Managing director, Care Center Het Heiveld</p> <p>The federal Public Planning Service for Social Integration</p> <p>Mr. Julien Van Geertsom, Chair of the board of directors of the federal Public Planning Service for Social Integration</p> <p>Mr. Alexandre Lesiw, Director-General</p> <p>Mr. Michèle Brouet, Head of the Inspection service</p> <p>Ms. Melanie Pool, Jurist, Legal service</p> <p>Ms. Evy Van Zeebroeck, Jurist, Legal service</p> <p>Ms. Josée Goris, Senior policy officer</p> <p>Ms. Evelyne Wittke, Policy assistant</p> <p>Center for public welfare of Saint-Gilles (municipality in Brussels)</p> <p>Mr. Mathieu Roper, Secretary of the Public Center for Social Action</p> <p>Mr. Myrrhine Kulcsar, Director of the coordination of the social action</p> <p>Ms. Severine Lacomte, Social Worker at the “Espace Ressource”</p> <p>Ms. Mélissa Tilquin, Coordinator in the field of Overindebtedness and Energy</p> <p>Mr. Didier Van Den Heurck, Head of the Finance Department</p>	BE
China RE / LOCAL STUDY VISITS Beijing Municipal Office, Dec 2017	Ms. MARZENA BREZA, C3RE		PL
2018			
Lithuania	2-countries study visit (May/June 2018)	<p>(10 experts)</p> <p>Ministry of Social Security and Labour of the Republic of Lithuania</p> <p>Mr. Evaldas Bacevičius, Deputy Director of International Affairs Department</p>	LT

		<p>Mr. Steponas Kulbauskas, Head of Family Policy Division, Family and Communities Department</p> <p>Ms Daiva Buivydaite-Garbstiene, Social services, Head of Social Services Division, Social Inclusion Department</p> <p>Ms Daiva Zabarauskienė, Advisor of Equal Opportunities Division, Social Inclusion Department</p> <p>Ms Svetlana Kulpina, Head of Financial Social Assistance Division, Social Inclusion Department</p> <p>Ms Diana Rudokienė, International Affairs Department</p> <p>Elektrėnai municipality - representatives of municipality administration and representatives of Social Assistance Division</p> <p>Mr. Kestutis Vaitukaitis, Mayor</p> <p>Ms Violeta Simkuniene, Social Support, Head of the department</p> <p>Trakai district municipality - representatives of municipality administration and representatives of Social Assistance Division</p> <p>Ms Edita Rudelienė, Mayer of Trakai Social assistance staff members</p> <p>Trakai Disabled Employment Center</p> <p>Mr. Juozas Norinkevičius, Director of the Trakai Disabled Employment Center</p>	
Sweden		<p>(10 experts)</p> <p>Botkyrka kommun</p> <p>Mr. Hans Nygren, Unit Manager Strandängsgården, Botkyrka municipality, Care and care management</p> <p>Ms Janina Stenlund, Dementia Nurse / Coordinator Silviahemmet</p> <p>Mr. Gustav Bramberg, Project Manager, Swedish Care International AB</p> <p>Mr. Andreas Melkersson, Licensed Practical Nurse and Silvia Nurse (Silviahemmet)</p> <p>Ministry of Health and Social Affairs</p> <p>Mr. Gabriel Andréasson, International Division</p> <p>Mr. Joakim Svensson, Division for Family and Social Services</p> <p>Mr. Henrik Ingrid, Division for Family and Social Services</p> <p>Ms Karina xxx, Division for Family and Social Services</p> <p>National Board of Health and Welfare</p> <p>Ms Karin Flyckt, Expert on Disability Issues</p> <p>Ms Eva Wallin, Head of Welfare Development Unit</p>	SE
5 th C3 Panel Discussion, June 2018, MoCA		<p>(2 experts)</p> <p>Ms Olivia Rusandu</p> <p>Mr. Jan De Coninck</p>	RO BE
China RE / XIV International Forum in Social Security (Dalian – Sep. 15-16 2018)		Ms. Marzena Breza, C3RE	PL
4 th C3 Workshop, Sep. 2018, MoCA		<p>(3 experts)</p> <p>Ms Camille Lambinon</p> <p>Mr. Christian Moutier</p> <p>Mr. Pavel Janeček</p>	FR FR CZ
China RE / LOCAL STUDY VISITS (Hohhot, Inner Mongolia – Sep. 26-27 2018)		<p>(4 experts)</p> <p>Marzena Breza</p> <p>Ms Camille Lambinon</p>	PL PL FR

		Mr. Christian Moutier Mr. Pavel Janeček	FR CZ
Slovenia	2-countries study visit (October 2018)	(5 experts) Ministry of Labour, Family, Social Affairs and Equal Opportunities of Slovenia Mr. Davor Dominkuš Ms. Velentina Vehovar Ms. Matija Stele DU Tržič Ms. dr Ana Marija Kejžar director Ljubljana CSD Moste Mr. Marjan Voncina – director	SI
Czech Republic		(5 experts) Ministry of Labour, Family, Social Affairs of the Czech Republic Mr. Pavel Janeček, Head of the International Cooperation Unit Mrs Tereza Suchomelová, the International Cooperation Unit Mr. Petr Hůrka, Deputy Minister for Legislation Mrs Markéta Kateřina Holečková, Department for Social Services, Social Work and Social Housing Mrs Hana Zelenková, Department for Non-Contributory Social and Family Benefits	CZ
China RE / Social Assistance Comprehensive Reform Pilot Area Exchange Conference (Nanjing Oct. 15-16.2018)		Ms. Marzena Breza, C3RE	PL
Poland	MoCA ministerial visit to Poland and Belgium (December 2018)	(9 experts) Ministry of Family Labour and Social Policy Poland Mr. Marcin Zieleniecki, Deputy Minister Ms. Monika Szostak, Director of the International Cooperation Department Ms. Justyna Pawlak, Deputy Director of the Social Assistance Department Mr. Kamil Bobek, Deputy Director of the Department of Public Benefit / Ms. Agata Tomasiak, International Co-operation Department 4 senior level experts, Barka Foundation Headquarter Poznan	PL
Belgium		(26 experts) European Commission Directorate General level of the DG EMPL Mr. Jordi Curell Mr. Lluís Prats Ms. Lydie Ricaud Mr. Martin Orth, policy officer Mr. Alfonso Montero, Chief Executive of the European Social Network	BE

		<p>The federal Public Planning Service for Social Integration Ms. Josée Goris, International Relations, Mr. Alexandre Lesiw, Chairman of the Board of Directors (a.i.), Public Planning Service for Social Integration Mr. Koen Vleminckx, Director Research and International Cooperation, Federal Public Service Social Security Mr. Frédéric Swaelens, Senior statistician Mr. Michael Coucheir, Inspector, Department of Inspection Mr. Ludwig Forrest, Philantropy Advisor Ms. Sophie Van Malleghem, Project coordinator Ms. Ann Bursens, Head of the Department for Elderly Care Mr. Lieven Astaes, director of the Central Kitchen Riddersstove Mr. Christian Fillet, General Director Mr. Stefaan Lambrecht, policy officer Mr. Fernand Mus, director of Ter Potterie Mr. Etienne Clevers Director, Vereniging Ons Huis Mr. Frank Debaere, Senior Care Advisor Ms. Veerle Van Vynckt, Social services advisor Mr. Pablo Annys, President Mr. Fernand Mus, Director of WZC Ter Potterie Ms. Etienne Clevers, Director, NAH De Nieuwe Notelaar and living entity De Zeven Gaven Ms MarinaVerschuere, Central reception Centre Mr. Luc Gryson, Director of WZC Minnewater</p>	
2019			
January 2019 C3 pilot study visit	(2 experts) Mr. Marcin Pietruszka Ms. Marzena Breza	PL	
5 th C3 Workshop, March 2019, MoCA	(2 experts) Ms. Kim Schryvers Ms. Alexandra Nemes	BE RO	
China RE / LOCAL STUDY VISITS Zhangjiagang Jiangsu March 2019	(2 experts) Ms. Kim Schryvers Ms. Marzena Breza	BE C3RE	
China RE / LOCAL STUDY VISITS Da'An Jilin province April 2019	(2 experts) Ms Alexandra Nemes Ms. Marzena Breza	RO C3RE	

Spain	MoCA study visit May 2019	<p>(22 experts)</p> <p>Ms. Ana Isabel Lima Fernández, Secretary of State for Social Services</p> <p>Ms. María Ester Goñi Juaneda, Chief of Cabinet State Secretariat for Social Services</p> <p>Mr. Jesús Ángel Celada Pérez, Director-General for Disability Policies. Directorate-General for Disability Policies</p> <p>Ms. Maria Luisa Peña Roldan, Executive Director OADIS-Information Office for Disability</p> <p>Mr. Francisco Javier Rebollo Moral, Deputy Director-General for Civil Dialogue, Directorate-General for Disability Policies</p> <p>Ms. Maria Teresa Fernández Campillo, Technical Adviser Spanish Royal Disability Board</p> <p>Ms. M. Begoña Gosálbez Raull, Technical Adviser – International Unit Directorate-General for Disability Policies</p> <p>Ms. Dolores Ruiz Bautista, Deputy Director-General for Social Programs. Directorate-General of Services for Families and Children</p> <p>Mr. Miguel Ángel Valero Duboy, Director of CEAPAT (State Reference Center of Personal Autonomy and Technical Aids)</p> <p>Mr. Pablo Martínez García, Assistant Director-General Institute for Older Persons and Social Services (IMSERSO)</p> <p>Ms. Amelia García Pérez, Deputy Director-General of Management, Institute for Older Persons and Social Services (IMSERSO)</p> <p>Ms. Nuria Torres Santo Domingo, Head of International Relations Unit, Institute for Older Persons and Social Services (IMSERSO)</p> <p>Ms. Margarita Muñoz Alcañiz, Head of Protocol, Institute for Older Persons and Social Services (IMSERSO)</p> <p>Ms. Pilar Pasarón Polo, Deputy Director-General for International Relations</p> <p>Ms. Almudena Rollán Gordo, Assistant Deputy Director-General Subdirectorate-General for International Relations</p> <p>Ms. Marta Herranz Berrón, Head of Service of European Union Affairs, Subdirectorate-General for International Relations</p> <p>Ms. María Antonia Pérez León, Director General for Self-Employed Workers, Social Economy and Corporate Social Responsibility</p> <p>Mr. Juan Manuel Sánchez-Terán Lledó, Deputy Director General for Social Economy and CSR</p> <p>Mr. Ignacio Niño Pérez, Adviser. Technical Cabinet of the Undersecretary</p> <p>Mr. Marcos Fraile Pastor, Deputy Director-General for International Social and Labour Relations</p> <p>Ms. Adelaida Bosch, Technical Adviser. Deputy Directorate General for International Social and Labour Relations</p> <p>Ms. Aicha Belassir, Technical Manager of Federation of Business Associations of Insertion Companies (FAEDEL)</p>	ES
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Portugal	MoCA study visit May 2019	(6 experts) Ms. Helena Vaquinhas, MTSSS, GEP, International Relations Department Ms. Gisela Matos, MTSSS, ISS, Board of Directors Ms. Paula Ferraz, MTSSS, ISS, Director, Social Protection and Promotion of Autonomy Sector of the Social Development Department Ms. Cristina Colaço, MTSSS, ISS, Director, Social Emergency Sector of the Social Development Department Mr. João Salazar Leite, CASES, Department of Institutional Relations, Accreditation and Statistics Ms. Filipa Farelo, CASES, Cooperative Sector Team	PT
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In total:

280 EU experts' exchanges

50% F/M

Expertise coming from more than 15 EU MS